

**LETTER OF INTEREST**  
**For**  
**Port of Newport Commissioner Position**

Name: Kelley Sue Retherford

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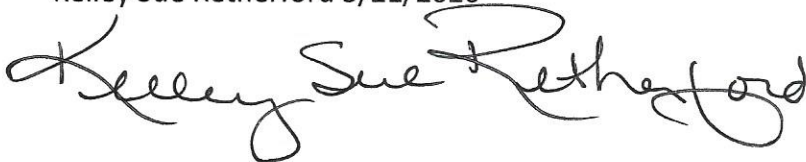
To whom it may concern:

I have held no position in the Newport District.

I would like to submit my name as a candidate for the open position on the board of directors, for the Port of Newport. I would like to serve on the board in whatever capacity I can, to bring my strengths, knowledge and work ethics to this position.

Thank you,

Kelley Sue Retherford 5/21/2020

A handwritten signature in black ink that reads "Kelley Sue Retherford". The signature is written in a cursive style with a large, prominent initial 'K'.

**PORT OF NEWPORT**  
Commission Vacancy  
**CANDIDATE QUESTIONNAIRE**

Name: Kelley Retherford Date: 5/21/2020

Please submit your answers to the following:

1. What do you know about the Port of Newport, its mission, goals and the services it provides?

My knowledge of the Port of Newport comes from being apart of the commercial industry side. My husband and I have walked these docks and been part of the fishing industry since 1983. Then we moved on to purchasing a vessel in 1991, and have added on 2 more over the years. We have watched many stages of growth over those years.

Newport is a working waterway, with one of the largest fishing fleets on the West Coast. It also shares the waters with sail boats, sport fishing and many beautiful vessels that stop along the way to fuel and enjoy our port. Newport works to maintain and supports both commercial and tourism, sport and community. I believe the Port of Newport provides that foundation for all. A healthy port is structured to be a life line to all that transient to and from and all that walk amongst it.

I know the port is divided into different parts or portions from the commercial marina side to recreational with the RV Park and marina, and then onto the Newport International Terminal which service our Alaskan fleet along with the local fleet in great capacity. The Port of Newport also facilitates NOAA which represents the collaboration of both science and fisheries. A beautiful addition to our port. The port also maintain a lease to Rogue Ale on the south side of the port. I know the Port has also looked to bringing in export for future economic growth.

The Port of Newport mission statement I haven't read, but as a business owner and community member I believe the goals would be set high to maintain and serve each and every sector represented. To continue to improve the docks, the terminals and the marinas for future generations. To make wise decisions that would both benefit and define the Port of Newport for years of success and growth. That the mission statement would also include preserving and protecting our water ways and water sources. To maintain healthy grounds, lands, and marine and mammal wildlife from within and around.

The Port of Newport and those who fight to protect, preserve and maintain have a very tough job, juggling the many aspects of growth, community, commercial and the overall health of the port. So I highly respect all those over the years that have been willing manage, maintain and build this beautiful port we live in and call home.

2. What experience have you had serving on boards (public vs. private)?

I have had the privilege over the years to serve and be apart of Newport Fishermen's Wives. In this group I have had the opportunity to serve in many capacities from a volunteer standpoint. As of present time I now hold a position on the board of directors for the group. Which is and always will be a honor.

I also serve as board of directors on all three of our corporation.

Reliance Fisheries Inc. I hold the position of VP & member of Board of Directors  
Retherford Fisheries Inc. I hold the position of VP & member of Board of Directors  
Ex-1 Corporation I hold the position of Secretary & member of Board of Directors

3. Why are you interested in serving on the Port of Newport board of commissioners?

I would like to serve for the purpose of maintaining and building the future of this port. I would like to know that the future is secure and the growth and beauty of this port is secure. As a business women, wife, mother and grandmother I believe that preserving and protecting is an important aspect for the future. That in order to continue to enjoy the area in which we live in and around we need to be apart of the process. That our lives are not just about serving our now, but in guaranteeing the future health and wellbeing of the future thru innovation, collaboration and equality.

4. What professional experience or knowledge do you possess that could assist the Port meet its goals?

I believe that I would be able to bring my understanding of accounting, managing and setting goals. I believe that through the years of maintaining the business side (office) of our corporations to legal, accounting, paying bill and managing the financial side that success does not happen unless everything is managed well. It takes team work and good advisors along with those that you work side by side with daily. I believe I am a good team player and I know the value of others opinions. I believe I have a heart to preserve and protect what is placed in my care. I also believe that sometimes hard decisions must be made and I believe I have ability to do that also.

5. What do you view as the Port's strengths?

I believe from the outside looking in that the port looks to maintain a well rounded and healthy port. That the port has a lots of activity within its waterways, docks and marina's. which includes sport, community, and commercial. I believe that the port has worked towards improving the appearance of it lands and continues to look to make improvements. I believe that the port works to help with the success of the industries to create and provide services.

I also believe that the port works to protect and preserve its foundation.

6. What do you see as the Port's weaknesses, and what measures would you suggest be taken to address those weaknesses?

I believe some of the weaknesses of the port is that it lacks funds and means of creating funds. I know just from being a vessel owner that the dock are still lacking and that more room is need to help with the vessel that transit in. These include vessels from other ports, that participate in fisheries closer to Newport. Suggestion would be to create more docks, but that seems to simple. I know there is more to it than just building more. . But question is where and how. I know we have port dock 1, 2, 3 & 7, but what are the options?

I also know there is a goal to bring in commerce, while maintaining a working waterway for those already using the area thru commercial, pleasure and sport. There is always so much to do and usually either not enough funds or not enough space. So once again it takes those running the port to work out these scenarios.

Without seeing internally it's hard to see the weaknesses. A lot of times the issues are at the core and not visible. I believe that time, planning and good decisions making is a key to success. That pushing for growth while maintaining health is important. So identifying from the visual that I see is hard. Because I see a community that is flourishing despite the adversities and I believe our port is strong and set to succeed in all aspect.

7. What do you believe your role is as a Port Commissioner?

I believe my role as a Port Commissioner would be to protect and preserve our port, thru problem solving, team work and making good financial decisions . To fight along side the other commissioner's to see it has a future and growth. Also to work towards maintaining its integrity and its beauty.

Additional Comments:

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The Port of Newport and those who fight to protect, preserve and maintain have a very tough job, juggling the many aspects of growth, community, commercial and the overall health of the port. So I highly respect all those over the years that have been willing manage, maintain and build this beautiful port we live in and call home.

Newport is my home ! My heart resides within this community and within the foundation of this port. We make our living from the sea, but this harbor is our resting place a place we love and cherish.

***Please save the completed questionnaire as commques.yourname prior to submission.***